

TRI COUNCIL MEETING
Monday, March 25, 2024 – 7:00 p.m.
Katrine Community Centre – 6 Browns Drive, Katrine, ON
Township of Armour, Host

THIS WILL BE A COMBINED IN-PERSON/ELECTRONIC MEETING

Welcome – Mayor Rod Ward

Approval of the notes – February 26, 2023 – Resolution (1)

Declaration of Pecuniary Interest and General Nature Thereof

List of proposed resolutions (2)

Discussion Items:

Community and Critical Services Planning for the Township of Armour (3)

Fire Department 2024 draft budget (4)

New Fire Hall – Option to build (5)

Report Waste Management Administrator – Blue box depot service (6)

Any other business?

Next Meeting – Monday, May 27, 2024 at 7 p.m. – Burk's Falls to Host

Adjourn

Any member of the public who wishes to attend the virtual TRI Council meeting may contact the Township of Armour's Deputy-Clerk by 4:00 pm on Monday, March 25, 2024 via telephone at 705-382-3332 or by email at deputyclerk@armourtownship.ca

(1)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

TRI COUNCIL NOTES

February 26, 2024

The combined in-person/virtual TRI Council meeting of the Councils of the Township of Armour, the Township of Ryerson and the Village of Burk's Falls was held on Monday, February 26, 2024 at 7:00 p.m. at the Katrine Community Centre.

Those in attendance for were:

Township of Armour Council present included Mayor Rod Ward; Councillors Jerry Brandt, Wendy Whitwell, Dorothy Haggart-Davis and Rod Blakelock; Staff: John Theriault, Clerk-Treasurer/ Administrator, Charlene Watt, Deputy-Clerk and Amy Tilley, Waste Management Administrator.

Village of Burk's Falls Council present included Mayor Chris Hope, Councillors John Wilson, Ryan Baptiste, Sean Cotton and Ashley Brandt; Staff: Denis Duguay, CAO-Clerk, Tammy Wylie, Treasurer and Graham Smith, Arena Manager.

Township of Ryerson Council present included Mayor George Sterling, Councillors Glenn Miller, Delynn Patterson, Beverly Abbott, and Dan Robertson; Staff: Brayden Robinson, CAO/Treasurer, Nancy Field, Clerk, Dave McNay, Fire Chief; Ken Stevenson, Deputy Chief and Cam Haffner, Fire Prevention Officer.

The meeting was called to order by Mayor Rod Ward at 7:00 p.m.

Mayor Rod Ward welcomed all of the participants.

CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETING:

The notes of the regular meeting held on October 23, 2023 were approved as amended.

DECLARATION OF PECUNIARY INTEREST: None

DISCUSSION ITEMS:

Budgets and Reports

Fire Department

The Fire Chief presented the 2024 final draft fire budget. The operating budget for the fire department is increasing by 8.86% or \$40,100 and the capital budget is increasing by \$630,689 or 574.68% giving a total increase of \$670,789 or 119.30%. In the operating budget the wages are increasing by \$22,600, the new equipment is increasing by \$9,100 and the vehicle expense is increasing by \$6,800. The capital budget includes the purchase of a new pumper for \$669,400 and the engineering of the new fire hall for \$50,000. Questions were asked and answered. The Townships of Armour and Ryerson passed resolutions approving the 2024 Fire Department's budget, the Village of Burk's Falls tabled their resolution on this item.

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Arena

The Arena Manager presented the 2024 final draft arena budget and a 2023 summary report. The operating budget is increasing by \$60,443 or 21.61% and the capital budget is increasing by \$28,250 or 26.65% giving a total increase of \$88,683 or 23.00%. Operating changes include an increase in revenues of \$35,450, an increase of \$58,254 in salaries & benefits, \$6,528 in insurance, \$9,991 in utilities, \$5,900 for the maintenance of the Zamboni \$4,500 for the Agricultural Society's tents and other increases which are due mostly to the increase in use of the arena. Increases in the capital budget are related to the repair and maintenance of the facility. Questions were asked and answered. Each municipality passed a resolution approving the 2024 Arena budget.

Library

The Library CEO presented the 2024 final draft library budget. The total library budget is increasing by \$8,119 or 4.57%. This increase is mostly due to inflation. Questions were asked and answered. Each municipality passed a resolution approving the 2024 Library budget.

Waste Management

The Waste Management Administrator presented the 2024 final draft waste management budget. The total waste management budget is increasing by \$21,271 or 7.76%. Due to an increase in hours and a replacement of an employee, the salaries are increasing by \$35,231, which is offset by a \$15,000 reduction in the capital budget. Questions were asked and answered. Each municipality passed a resolution approving the 2024 Waste Management budget.

Blue Box Program Transition

The Waste Management Administrator presented a report on the transitioning of the blue box to full producer responsibility. The report covered some background information. The report included some discussion items and some questions which need to be answered before finalizing the transition. TRI Council discussed the report and the Waste Management Administrator will be completing more research and report back at a future TRI Council meeting.

Update New Fire Hall

The Township of Ryerson provided a report presenting an update on the new fire hall project. EMS has dropped out of the project. Therefore, this project will now be the sole responsibility of the three municipalities. The report advised each partner of their share of this project. It also provided a schedule of how the project should move forward. The preliminary costs to start this project have been included in the 2024 Fire Department budget. If the partners agree with the construction schedule and to cover their share of the cost of this project, then this

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project can move forward. The Townships of Armour and Ryerson passed resolutions approving the construction schedule and their share of the cost of this project. The Village of Burk's Falls tabled their resolution on this item.

Update New Library Project

The Clerk-Treasurer/Administrator of the Township of Armour submitted a report that provided an update on the new library project. The report covered the work which has been accomplished for the replacement of the library. It also requested direction and some decisions from the three municipalities. After some discussion, the Township Armour passed a resolution approving the inclusion of their share of the cost of bringing this project to tender in their 2024 budgets. The Village of Burk's Falls and the Township of Ryerson tabled their resolutions on this item.

Representative on the OPP Detachment Board

TRI Council reviewed an email which provided information on the creation of an OPP Detachment Board. One representative will need to be appointed to represent the Township of Ryerson, the Village of Burk's Falls and the Township of Armour. Each municipality passed a resolution appointing Dan Robertson to the OPP Detachment Board.

Water and Sewer Expansion and Connections

TRI Council discussed how water and sewer connections are completed and where the systems are available in our community. The Village of Burk's Falls was asked why a request for a connection has not yet been completed. The Village of Burk's Falls advised TRI Council that the agreement giving them authority over the water and sewer connections on Commercial Drive is presently in their lawyers' hands and that they should get a response within a week.

Agricultural Society – Fall Fair/Arena Ice

TRI Council discussed a request from the Agricultural Society to the Village of Burk's Falls to take out the ice during the Fall Fair, which they are looking at making into a three-day event. Based on the information provided by the Agricultural Society, the agreement the Society has with the Village of Burk's Falls requires the Village to take out the ice for the Fall Fair. The Agricultural Society needs to know if they can use the arena ice area so they may advise their vendors.

The Village of Burk's Falls is requesting that the agreement be forwarded to them for review. They also invited the Agricultural Society to attend their Council meeting to discuss this issue.

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Other Business

TRI Council was advised that although there presently are problems with the new hospital build in this region, we need to stay positive and support it. We also need to stay involved in the conversation so that our needs are taken into consideration.

TRI Council was also advised that the Burk's Falls Health Team and the Sundridge and District Medical Centre both received an ongoing grant which will create five-and one-half positions in the health community. This will improve services in our region.

NEXT MEETING:

The next meeting is scheduled for May 27, 2024 and will be hosted by the Village of Burk's Falls.

ADJOURNMENT:

The TRI Council meeting adjourned at 9:15 p.m.

RESOLUTIONS:

Moved by Dorothy Haggart-Davis, seconded by Chris Hope; That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls approve the notes of the TRI Council meeting held on October 23, 2023, as amended. Carried

Moved by Glenn Miller, seconded by Jerry Brandt; That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls adjourn this regular TRI Council meeting at 9:15 p.m. until the next regular TRI Council meeting scheduled for May 27, 2024 to be hosted by the Village of Burk's Falls. Carried

Rod Ward, Mayor

John Theriault, Clerk

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LIST OF PROPOSED RESOLUTIONS FOR MARCH 25, 2024

ITEM # ON AGENDA

(1)

That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls approve the notes of the TRI Council meeting held on February 26, 2024.

ITEM # ON AGENDA

(4)

That the Councils of the Township of Armour, the Township of Ryerson and the Village of Burk's Falls approve the 2024 Burk's Falls and District Fire Department budget in the net amount of \$_____ to be shared among the Township of Armour, the Township of Ryerson and the Village of Burk's Falls.

ITEM # ON AGENDA

(5)

That the Staff Report from the Clerk-Treasurer/Administrator of the Township of Armour, dated March 25, 2024, regarding the construction of a new fire hall be received and that Councils of the Township of Ryerson, the Village of Burk's Falls and the Township of Armour approve the proposal as presented in this report for the construction of a new fire hall.

ITEM # ON AGENDA

(6)

That the Councils of the Township of Ryerson, the Village of Burk's Falls and the Township of Armour advise Circular Materials that the TRI Communal Landfill & Recycling Centre will not enter into an agreement to provide blue box services during the transition period.

ITEM # ON AGENDA

(6)

That the Councils of the Township of Ryerson, the Village of Burk's Falls and the Township of Armour advise Circular Materials that the TRI Communal Landfill & Recycling Centre will enter into an agreement to provide blue box services during the transition period.

ITEM # ON AGENDA

That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls adjourn this regular TRI Council meeting at _____ p.m. until the next regular TRI Council meeting scheduled for May 27, 2024 to be hosted by the Village of Burk's Falls.

Community and Critical Services Planning for the Township of Armour

Mapping the Future



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Need for Planning: Decision Point

Armour Township is located in the region known locally as the Almaguin Highlands in the District of Parry Sound, north of the District of Muskoka and south of the District of Nipissing. The municipality is made of a mixture of rural, lakefront and commercial properties surrounding the Village of Burk's Falls. The population in 2024 is made up of 1459 permanent residents, which roughly doubles when including seasonal/cottage residents. There are "unofficially" a total of 12 small municipalities which make up the Almaguin Highlands.

In efforts to maximize efficiencies and account for the fact that tax-base and annual budgets tend to be much smaller than many Ontario municipalities, the Township of Armour has a shared services agreement with two other adjacent municipalities. Armour, the Village of Burk's Falls and the Township of Ryerson are part of a "TRI-Council" which jointly support the local arena, landfill site and fire department. In addition, a separate agreement between the three supports the local library.

Although the three-party agreements have served the municipalities and citizens well on an operational, year-to-year basis, there are a number of challenges related to future planning and development and decisions regarding capital / building assets which have led to a state of inertia. The need, for example, for both a new and/or expanded library and the need for a new firehall have been known for many years. Progress has been circular in nature, and thus has stalled frequently. Further on-going delays undermine the confidence of citizens and staff, and risk long-term challenges and greater long-term costs. Additionally, the Township of Armour has already indicated that the build of a new, purpose-built health and wellness centre is critical for the citizens of the Almaguin Highlands. Timing of this is key, given a large, multi-million dollar project to the south of us to build new hospital infrastructure in Muskoka. We have an opportunity to leverage the timing of this work.

The council and staff of Armour Township have now exhausted previous approaches to much-needed improvements for both our community services such as the library, and critical services such as fire protection. In areas within our direct control (i.e. separate from tri-council agreements) Armour has already completed improvements to our community centre and our heritage centre. We will now take a fresh approach to meeting our top declared priorities – a new health and wellness hub, a new firehall, and a new or upgraded library.

Current Priorities...

Armour's priorities, as indicated to our TRI-Council partners and members of the public in August of 2023, are as follows:

SUMMARY OF POTENTIAL INITIATIVES (SHORT AND MEDIUM TERM)

Potential Project	Potential Options	Municipal Impact	Comments	Urgency & Timeline	Priority
New Healthcare Centre (to augment existing building)	1. New built-for-purpose centre – private/public partnership 2. New built-for-purpose centre – combined with Firehall / EMS 3. Status quo	Almaguin-wide (all AHHC members)	Costs potentially shared among 10-12 municipal partners; private-sector partnership possible; fund-raising already started; Armour to take lead role	High – Aligned with MAHC build	1
Firehall / EMS	1. New build, new location 2. Partner with other municipality, expand other location 3. Status quo	Tri-Council (BF / AR / RY)	Some reserves; potential partnership with neighbouring municipality	High – 2025-26	2
Water / Sewer Expansion	1. Expand into Armour / Ryerson 2. Status quo	Tri-Council (BF / AR / RY)	Expansion into tri-council requires new agreement; high costs, including initial study	High – Unknown timeline	3
Library	1. New build, new location 2. Expansion of current location 3. Leverage another existing building 4. Status quo	Tri-Council (BF / AR / RY)	No, or limited, reserves	Medium – more space needed	4
Arena (capital projects)	1. On-going upgrades and maintenance 2. New multi-use facility (library?)	Tri-Council (BF / AR / RY)	\$1.12-m (10-year capital plan); some reserves	Medium – On-going	5
Existing Health Centre Building (Huston)	1. On-going renos and improvements 2. Status quo	Burk's Falls (with assistance from AHHC members)	Annual deficits potentially covered by catchment-area partners	Low – On-going	6
Other (community facilities, bridges, etc)	Individual municipality discretion	Individual municipalities	Decisions made at individual municipality level, but potential impacts to above priorities	Varies	7

Based on our interactions, particularly with the Village of Burk's Falls, over the past year or so, some slight adjustments to our priorities as of this report are required (referring to Summary of Potential Initiatives above):

- Priority 3 (Water/Sewer Expansion) effectively falls off the chart as there is reliance on the Village of Burk's Falls for this to move forward and, to-date, we have not received an update on progress (i.e. potential environmental study, grant applications, etc);
- Through due diligence, the timing of these initiatives has also changed slightly, with the new firehall building becoming imminent and the health centre build being more aligned with activities related to the new hospital build in Muskoka.

This means that the firehall, the health and wellness centre, and the library are our top three priorities, respectively. This document is meant to provide an approach to satisfying these three initiatives in a practical, efficient and effective manner. We strongly believe that not only the residents of Armour Township but the residents of the Almaguin Highlands at large deserve improvements, enhancements and, indeed, focus on these services for the long-term benefit of our area. We expect growth in our area to be robust over the next 20-25 years and we need to position ourselves to support this growth.

Priority 1: New Firehall

The current firehall in the Village of Burk's Falls (168 Ontario Street) has long been known to be insufficient from both a space and functional point of view. The need for a new firehall was established nearly 20 years ago, yet delays continue. In 2024, despite assumptions that new firehall construction would start in 2025 or 2026, and despite work already underway by the Township of Ryerson to start planning for this, the Village of Burk's Falls announced that they did not have the funds to support the build in the near term. As allocation of budgets for fire is based on population and households, the formula dictates that Armour pays 47.84% of costs (on-going operational and/or capital); Burk's Falls covers 28.6% and Ryerson covers 23.56%. Ryerson is the administrative municipality responsible for day-to-day management of the Fire department as part of shared services. Ryerson's initial planning provides some of the information for this report.

Estimates for a new firehall build (based on a design/build plan undertaken previously by the Township of Powassan) are for a total cost of \$3-million. This puts Armour's stake at \$1,435,200; Burk's Falls at \$858,000; Ryerson at \$706,800. Armour and Ryerson passed resolutions supporting costs of the build in February of 2024. Burk's Falls did not and suggested that the project be delayed 5 more years.

The proposed new firehall will be built at property in Armour Township at the intersection of Pegg's Mountain Road and Ferguson Road (/Highway 520) directly adjacent to the Highway 11 ramp at the Ferguson Road exit. This property had been purchased by the Ministry of Transportation when the Highway 11 four-laning project occurred and Armour is in the midst of purchasing the property back now that the highway project is complete and the land is considered surplus. It is expected to be back in Armour's hands by June of 2024. This parcel of land is 24 acres in size, with the firehall requiring only a portion of that.

Further delays in the firehall build project are both frustrating and impractical. Costs are surely to rise significantly in the coming years, so continual delays just pushes this problem out to future councils. Impacts to services will continue, and staffing issues (in terms of both retention of current staff and attraction of new staff) will only get worse if delays continue and a perceived lack of support for the fire department is signaled. Armour is proposing to move forward with this project now.

Proposed Solution: New Firehall Build

The Township of Armour is proposing that the build of the new firehall carry on as scheduled in the “Firehall Project Update” report of February 16, 2024. To accomplish this, Armour will fund 100% of the build and will take over most aspects of the build project. The funding model for on-going annual / operational costs will remain as it is in the Tri-Council shared services agreement. However, Armour will own the building and will lease it back to the Fire Department. This lease, in turn, will become part of the Fire Department’s annual budget and the other two municipalities will therefore pick up additional annual costs but will not have to provide the up-front investment for the build.

The high-level schedule will be as follows:

Activity	Estimated Completion	Responsibility
Project investigations	Spring 2024	Ryerson
Preliminary design	Spring 2024	Ryerson / Armour
Property acquisition	June 2024	Armour
60% design completion	Summer 2024	Ryerson / Armour
90% design completion	Fall 2024	Ryerson / Armour
Construction start	Spring 2025	Armour
Project management	Spring 2025 to Fall 2026	Armour
Occupancy	Fall 2026	Armour

Priority 2: Health and Wellness Centre

Until very recently, the Almaguin Highlands area has often been an under-serviced part of the landscape with respect to healthcare. There has been renewed energy and focus on improving healthcare services across the region in recent years. In addition, a large, high-profile project to replace hospital buildings in both Huntsville and Bracebridge (as part of the Muskoka Algonquin Health Care redevelopment) has kicked off, with a renewed focus on ensuring that all communities in the catchment area (from south of Gravenhurst up to the Almaguin Highlands) are well-served. This, coupled with a generous offer from a business owner in Armour Township to take a lead role in the build of a new healthcare facility to serve our community (to replace the current 75-year-old health centre building at 150 Huston Street in Burk's Falls), has meant timing of such an initiative is imminent. Initially it was thought that this health centre could be built on Commercial Drive on property owned by this business owner. There were challenges, however, in establishing whether or not water / sewer hook-up (via the Village of Burk's Falls) to the property was possible, and there were further complications from a Zoning / Official Plan point of view.

Given the other activities (i.e. firehall and library), it made sense to step back to look at all of these activities in concert. As a result, it is felt that the better location for a new health centre would actually be in the same vicinity as the firehall (Pegg's Mountain Road and Ferguson Road). The total parcel of land is 24 acres and a 2-acre parcel could easily be severed for the health centre build.

It is anticipated that the business owner will retain ownership of the land and building and we will manage use of the building through leasing agreements. The business owner will incur the cost of the actual build. As such, Armour is providing two options to ensure an "anchor tenant" will be part of the solution (see "Priority 3" options below).

The healthcare service portion of the building might include the following:

- ✓ Outpatient Services (related to MAHC), including relocation of x-ray and lab services currently at the 150 Huston Street building;
- ✓ Family Health Team and Physicians (currently located at 150 Huston Street building);
- ✓ Pharmacy;
- ✓ Community Kitchen;
- ✓ Specialist Offices and/or Short-term Hotelling for Visiting Specialists;

- ✓ Virtual Clinic and Technology space (psychiatry, mental health, youth health, specialists);
- ✓ Dental Services;
- ✓ Ontario Telemedicine Network;
- ✓ Ophthalmology / Audiology Clinic.

Discussions are already underway to raise funds for new equipment related to the MAHC hospital, such as x-ray. The x-ray equipment currently at 150 Huston Street is end-of-life and will require replacement in the next 3 years (regardless of whether it is replaced in current location or placed in a new location). The Huntsville Hospital Foundation has agreed to raise funds in support of this cause, and for other hospital-related equipment which could be hosted in the Almaguin Highlands to provide services to the local community.

The next steps on this potential build activity rely on acquisition of the property at Pegg's Mountain Road and Ferguson Road; costing estimates and site plan as part of a development application; and on-going negotiations with healthcare providers who may be interested in participating in the health and wellness hub to ensure its viability.

Priority 3: Options for Library

The need for either a new or expanded library has been known and fully documented for several years. The use of the current 1,800 square foot location (at 39 Copeland Street in Burk's Falls) has been maximized as much as possible but the need to expand has been clearly demonstrated. Despite this, there have been numerous starts and stops on the road to a new (or expanded) library over many years.

Option A – Municipality as Anchor Tenant / Space at 56 Ontario Street Offered to Library

The current location of the Armour Township municipal office is 56 Ontario Street in Burk's Falls. This is actually an ideal location for relocation of the current library, and would prevent us from having to undertake a complete new rebuild for the library. The space is sufficient for the required expansion (roughly 4,600 square feet), and the location is ideal (in Burk's Falls, very close to public school). As part of the overall health centre build, space would be allocated to house the municipal office (anticipated space requirements, including future growth, would be 5,000 – 6, 000 square feet). Armour Township thus becomes the anchor tenant for the health centre building. Provisions would be made in the leasing agreement to ensure healthcare services are housed there on a long-term basis and that any future potential changes in ownership would not impact healthcare services or the municipality. Water/sewer hook-up would be a non-issue as well and septic would be installed on a property that fully meets Zoning and Official Plan requirements.

The municipal office portion of the building would be leased to Armour Township, with building ownership remaining with the property owner.

Option B – Library as Anchor Tenant / Municipal Offices Stay at 56 Ontario Street

A second option for the 'anchor tenant' at the Health and Wellness Centre would be the library itself. A new library could be located here in a separate portion of the building (similar to Option A), likely with about the same square footage requirements (roughly 5,000 square feet). The advantage to this option would be that it allows for a new build for the library and means the municipal offices do not have to move. The down-side is the location, in terms of proximity to the school, etc., is not as ideal for a library.

Similar to Option A, the space would be leased to the library, with building ownership remaining with the property owner.

A	B	S	U	V	W	X	Y
BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2024 DRAFT BUDGET							
February 16, 2024							
Account #	Description	2021 Actual	2022 Actual	2023 Budget	2023 YTD (PRE-AUDIT)	2024 Draft Budget	Comments
OPERATING ACTIVITIES							
OPERATING REVENUE							
15-321	MVC	2,930	3,364	2,700	7,950	4,700	3-year average
15-321-01	Inspections	649	630	400	470	500	
15-321-03	Miscellaneous Revenue	14,363	41,014	1,900	8,516	3,500	Fines, burn permits
	TOTAL OPERATING REVENUE	17,942	45,008	5,000	16,936	8,700	
OPERATING EXPENDITURES							
16-202	Vehicle Expense	19,589	29,198	22,000	16,275	28,800	
16-203	Equipment/Comm Repair	12,802	11,280	12,850	11,358	12,800	
16-206	Fire Prevention Supplies	3,072	3,514	4,000	3,319	5,100	
16-208	Training	30,050	35,414	14,000	8,827	13,400	
16-209	WSIB	7,765	6,869	7,500	6,479	9,400	
16-210	Response Wages	46,177	41,857	99,500	82,088	95,000	
16-211	Wages & Empl Related Costs	174,928	183,458	190,800	195,353	217,900	
16-212	Insurance	24,003	30,084	31,500	33,788	36,400	
16-213	Building Repair/Maintenance	8,640	2,621	6,800	2,576	4,000	
16-214	Office Expense	13,641	18,532	17,500	17,378	18,600	
16-215	Air Station Fill and Maintenance	861	1,350	1,000	765	1,000	
16-216	PPE	1,499	5,237	500	465	-	
16-217	New Equipment/Gear	48,610	42,791	34,400	22,178	43,500	Portable radios, bunker gear, helmets, boots, station wear
16-218	Miscellaneous	840	3,474	1,000	811	1,000	
16-219	Snow Removal	1,599	1,803	2,100	1,931	2,100	
16-222	Recharge Fire Extinguishers	614	359	500	379	500	
16-223	Radio License	1,514	1,565	1,650	1,672	1,750	Forecasted inflationary increase
16-224	Answering Service	1,261	1,286	1,300	1,286	1,350	

A	B	S	U	V	W	X	Y
BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2024 DRAFT BUDGET							
February 16, 2024							
Account #	Description	2021 Actual	2022 Actual	2023 Budget	2023 YTD (PRE-AUDIT)	2024 Draft Budget	Comments
16-225	Legal	-	-	1,000	6,594	1,000	
16-226	Office Space Rental	3,242	3,242	3,242	3,242	3,242	
16-229	Audit/Accounting	2,554	3,911	4,000	4,818	4,100	Audit fees \$3,600 per contract + \$400 for external accounting
16-248	Defib/Medical Supplies	829	403	500	651	500	
	TOTAL OPERATING EXPENDITURES	404,117	428,248	457,642	422,233	501,442	
	NET OPERATING EXPENDITURES	386,175	383,240	452,642	405,298	492,742	Increase in operating budget: 8.86%
CAPITAL TRANSACTIONS							
CAPITAL REVENUE							
15-321-02	Donations	50	555	100	500	100	
15-328	Proceeds on sale of Capital Assets	-	-	-	-	10,000	
	TOTAL CAPITAL REVENUE	50	555	100	500	10,100	
CAPITAL EXPENDITURES							
16-221	Capital Purchase	-	273,286	78,700	8,805	719,400	
Debt Repayment							
16-212-1	Tanker Loan - interest	6,076	5,318	4,537	4,537	3,733	
16-212-2	Tanker Loan - principal	24,992	25,740	26,510	26,510	27,303	
	TOTAL CAPITAL EXPENDITURES	31,067	304,343	109,747	39,852	750,436	
	NET CAPITAL EXPENDITURES	31,017	303,788	109,647	39,352	740,336	
	NET EXPENDITURES	417,193	687,028	562,289	444,649	1,233,078	

A	B	S	U	V	W	X	Y
BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2024 DRAFT BUDGET							
February 16, 2024							
Account #	Description	2021 Actual	2022 Actual	2023 Budget	2023 YTD (PRE-AUDIT)	2024 Draft Budget	Comments
7	MUNICIPAL CONTRIBUTIONS						
3	15-621 A Armour (47.84%)	199,585	328,674	268,999	212,720	589,905	
3	15-621 B Burk's Falls (28.6%)	119,317	196,490	160,815	127,170	352,660	
3	Ryerson (23.56%)	98,291	161,864	132,475	104,759	290,513	
1		417,193	687,028	562,289	444,649	1,233,078	

BREAKDOWN OF DRAFT 2024 FIRE BUDGET				
2024-02-16				
Account #	Heading	Item Description	Cost	Total
16-202	Vehicle Expense	Safety Inspection	\$2,900	
		Undercoating	\$1,000	
		Fuel	\$10,000	
		Aerial Test	\$1,900	
		ATV Tracks on & Tires Off	\$1,500	
		Tires for unit 214	\$6,400	
		Mounting brackets for 214	\$500	
		Mounting brackets for 210	\$600	
		Miscellaneous (batteries, tires, lights, etc)	\$4,000	
				\$28,800
16-203	Equip/Comm Repair	Pump test	\$1,500	
		Bunker gear cleaning	\$5,500	
		Annual flow testing	\$1,500	
		Annual Fit testing	\$1,000	
		Maintenance on comm tower	\$300	
		Miscellaneous (radio batteries, etc)	\$3,000	
				\$12,800
16-208	Training			
		Training props	\$2,000	
		Professional memberships (OAFB, FPO)	\$1,100	
		NEFEC registration	\$6,300	
		Option for firefighters to attend RTC	\$4,000	
				\$13,400
16-210	Volunteer Fire Wages	Steps in new proposed grid: first on \$18.54, completed recruit training \$20.60, FF1 \$22.66, FF2/Hazmat \$26.78, Acting Captain \$28.84, Captain \$30.90, Deputy Chief \$33.48, Chief \$36.05	\$95,000	
				\$95,000
16-213	Building Maintenance	Cleaning supplies	\$500	
		Contracted cleaning services	\$500	
		Unanticipated building repairs	\$3,000	
				\$4,000
16-214	Office Expenses	Office cleaning	\$2,500	
		Printer	\$1,000	
		Phone costs	\$7,500	
		Utilities	\$7,000	

		Supplies including FPO	\$600	
				\$18,600
16-215	Air Station Fill & Maint	Service contract on air station (1/4 share)	\$1,000	
				\$1,000
16-217	New Equipment/Gear	Forestry boots/helmets, coveralls	\$5,000	
		iPads for Trucks	\$1,000	
		Bunker gear- 4 sets	\$12,000	
		Structural/auto-x gloves, balaclavas	\$3,750	
		Hats, t-shirts, and station wear	\$3,500	
		Hoses and nozzles	\$3,500	
		Low-level floating strainer	\$1,600	
		SCBA cylinders	\$7,400	
		Foam	\$1,250	
		Smoke alarms and CO2 detectors	\$1,000	
		Other miscellaneous	\$3,500	
				\$43,500
16-221	Capital Purchases	Pumper truck, upfitted	\$669,400	
		Engineering for new fire hall	\$50,000	
				\$719,400



STAFF REPORT

Date: March 25, 2024
To: TRI Council
From: John Theriault, Clerk-Treasurer/Administrator
Subject: Construction of New Fire Hall

Recommendation:

That the Staff Report from the Clerk-Treasurer/Administrator dated March 25, 2024, regarding the construction of a new fire hall be received and that Councils of the Township of Ryerson, the Village of Burk's Falls and the Township of Armour approve the proposal as presented in this report for the construction of a new fire hall.

History:

TRI Council has been discussing the construction of a new fire hall for some time now. The Township of Ryerson was given, by the TRI Council, the responsibility of bringing the construction of the new fire hall to fruition. The Township of Ryerson has been moving forward with this project and brought a construction schedule and a budget to the TRI Council meeting of February 26, 2024.

At that time, the Village of Burk's Falls, tabled a resolution to approve the Fire Department's budget and requested that the construction of the new fire hall be tabled for at least 5 years. In the following days, the Township of Armour was advised, by the Fire Chief, that the Village of Burk's Falls did not approve the 2024 Fire Department's draft budget, which included monies to move the construction of the new fire hall forward.

At their last regular meeting, on March 12, 2024, the Council of the Township of Armour discussed this issue and is now making the following proposal to the TRI Council:

1. The Township of Armour will build the new fire hall following the schedule proposed by the Township of Ryerson at the TRI Council meeting of February 26, 2024.
2. The Township of Armour will build the new fire hall on the property located at the northwest corner of Peggs Mountain and Ferguson Roads.
3. The Township of Armour will fund 100% of this project.
4. The Township of Armour will own the facility.
5. The Township of Armour will do its best to find outside funding for this project.
6. When the new fire hall is completed, the Township of Armour will lease the new fire to the fire department based on the yearly payment of the construction loan for the new fire hall.

Financial Considerations

The construction of the new fire hall is estimated at \$3,000,000. A construction loan for the total amount the construction cost would cost \$220,000 per year. Therefore, the rent would be shared as follows; Armour - \$105,248. Burk's Falls - \$62,920 and Ryerson - \$51,832.

If we were able to secure \$1,000,000 in funding for this project, the yearly cost of a loan, in the amount of \$2,000,000, would be \$146,437 per year. Therefore, the rent would be shared as follows; Armour - \$70,055. Burk's Falls - \$41,881 and Ryerson - \$34,501.

Attachments:

Amortization schedule - \$3,000,000 over 25 years.

Amortization schedule - \$2,000,000 over 25 years.



>> Amortizing Debenture Schedule

Organization Name TRI Council
Principal Amount \$3,000,000.00
Annual Interest Rate 5.38 %
Loan Term (Year) 25
Debenture Date (mm/dd/yyyy) 01/01/2025
Maturity Date (mm/dd/yyyy) 01/01/2050
Payment Frequency SemiAnnual
Loan Type Amortizing

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Payment Date	Total Payment	Principal Amount	Interest Amount	Principal Balance
07/01/2025	\$109,827.52	\$29,127.52	\$80,700.00	\$2,970,872.48
01/01/2026	\$109,827.52	\$29,911.05	\$79,916.47	\$2,940,961.43
07/01/2026	\$109,827.52	\$30,715.66	\$79,111.86	\$2,910,245.77
01/01/2027	\$109,827.52	\$31,541.91	\$78,285.61	\$2,878,703.86
07/01/2027	\$109,827.52	\$32,390.39	\$77,437.13	\$2,846,313.47
01/01/2028	\$109,827.52	\$33,261.69	\$76,565.83	\$2,813,051.78
07/01/2028	\$109,827.52	\$34,156.43	\$75,671.09	\$2,778,895.35
01/01/2029	\$109,827.52	\$35,075.24	\$74,752.28	\$2,743,820.11
07/01/2029	\$109,827.52	\$36,018.76	\$73,808.76	\$2,707,801.35
01/01/2030	\$109,827.52	\$36,987.66	\$72,839.86	\$2,670,813.69
07/01/2030	\$109,827.52	\$37,982.63	\$71,844.89	\$2,632,831.06
01/01/2031	\$109,827.52	\$39,004.36	\$70,823.16	\$2,593,826.70
07/01/2031	\$109,827.52	\$40,053.58	\$69,773.94	\$2,553,773.12
01/01/2032	\$109,827.52	\$41,131.02	\$68,696.50	\$2,512,642.10
07/01/2032	\$109,827.52	\$42,237.45	\$67,590.07	\$2,470,404.65
01/01/2033	\$109,827.52	\$43,373.63	\$66,453.89	\$2,427,031.02
07/01/2033	\$109,827.52	\$44,540.39	\$65,287.13	\$2,382,490.63
01/01/2034	\$109,827.52	\$45,738.52	\$64,089.00	\$2,336,752.11
07/01/2034	\$109,827.52	\$46,968.89	\$62,858.63	\$2,289,783.22
01/01/2035	\$109,827.52	\$48,232.35	\$61,595.17	\$2,241,550.87
07/01/2035	\$109,827.52	\$49,529.80	\$60,297.72	\$2,192,021.07
01/01/2036	\$109,827.52	\$50,862.15	\$58,965.37	\$2,141,158.92
07/01/2036	\$109,827.52	\$52,230.35	\$57,597.17	\$2,088,928.57
01/01/2037	\$109,827.52	\$53,635.34	\$56,192.18	\$2,035,293.23
07/01/2037	\$109,827.52	\$55,078.13	\$54,749.39	\$1,980,215.10

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Payment Date	Total Payment	Principal Amount	Interest Amount	Principal Balance
01/01/2038	\$109,827.52	\$56,559.73	\$53,267.79	\$1,923,655.37
07/01/2038	\$109,827.52	\$58,081.19	\$51,746.33	\$1,865,574.18
01/01/2039	\$109,827.52	\$59,643.57	\$50,183.95	\$1,805,930.61
07/01/2039	\$109,827.52	\$61,247.99	\$48,579.53	\$1,744,682.62
01/01/2040	\$109,827.52	\$62,895.56	\$46,931.96	\$1,681,787.06
07/01/2040	\$109,827.52	\$64,587.45	\$45,240.07	\$1,617,199.61
01/01/2041	\$109,827.52	\$66,324.85	\$43,502.67	\$1,550,874.76
07/01/2041	\$109,827.52	\$68,108.99	\$41,718.53	\$1,482,765.77
01/01/2042	\$109,827.52	\$69,941.12	\$39,886.40	\$1,412,824.65
07/01/2042	\$109,827.52	\$71,822.54	\$38,004.98	\$1,341,002.11
01/01/2043	\$109,827.52	\$73,754.56	\$36,072.96	\$1,267,247.55
07/01/2043	\$109,827.52	\$75,738.56	\$34,088.96	\$1,191,508.99
01/01/2044	\$109,827.52	\$77,775.93	\$32,051.59	\$1,113,733.06
07/01/2044	\$109,827.52	\$79,868.10	\$29,959.42	\$1,033,864.96
01/01/2045	\$109,827.52	\$82,016.55	\$27,810.97	\$951,848.41
07/01/2045	\$109,827.52	\$84,222.80	\$25,604.72	\$867,625.61
01/01/2046	\$109,827.52	\$86,488.39	\$23,339.13	\$781,137.22
07/01/2046	\$109,827.52	\$88,814.93	\$21,012.59	\$692,322.29
01/01/2047	\$109,827.52	\$91,204.05	\$18,623.47	\$601,118.24
07/01/2047	\$109,827.52	\$93,657.44	\$16,170.08	\$507,460.80
01/01/2048	\$109,827.52	\$96,176.82	\$13,650.70	\$411,283.98
07/01/2048	\$109,827.52	\$98,763.98	\$11,063.54	\$312,520.00
01/01/2049	\$109,827.52	\$101,420.73	\$8,406.79	\$211,099.27
07/01/2049	\$109,827.52	\$104,148.95	\$5,678.57	\$106,950.32
01/01/2050	\$109,827.28	\$106,950.32	\$2,876.96	\$0.00
	\$5,491,375.76	\$3,000,000.00	\$2,491,375.76	

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>> Amortizing Debenture Schedule

Organization Name TRI Council
Principal Amount \$2,000,000.00
Annual Interest Rate 5.38 %
Loan Term (Year) 25
Debenture Date (mm/dd/yyyy) 01/01/2025
Maturity Date (mm/dd/yyyy) 01/01/2050
Payment Frequency SemiAnnual
Loan Type Amortizing

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Payment Date	Total Payment	Principal Amount	Interest Amount	Principal Balance
07/01/2025	\$73,218.35	\$19,418.35	\$53,800.00	\$1,980,581.65
01/01/2026	\$73,218.35	\$19,940.70	\$53,277.65	\$1,960,640.95
07/01/2026	\$73,218.35	\$20,477.11	\$52,741.24	\$1,940,163.84
01/01/2027	\$73,218.35	\$21,027.94	\$52,190.41	\$1,919,135.90
07/01/2027	\$73,218.35	\$21,593.59	\$51,624.76	\$1,897,542.31
01/01/2028	\$73,218.35	\$22,174.46	\$51,043.89	\$1,875,367.85
07/01/2028	\$73,218.35	\$22,770.95	\$50,447.40	\$1,852,596.90
01/01/2029	\$73,218.35	\$23,383.49	\$49,834.86	\$1,829,213.41
07/01/2029	\$73,218.35	\$24,012.51	\$49,205.84	\$1,805,200.90
01/01/2030	\$73,218.35	\$24,658.45	\$48,559.90	\$1,780,542.45
07/01/2030	\$73,218.35	\$25,321.76	\$47,896.59	\$1,755,220.69
01/01/2031	\$73,218.35	\$26,002.91	\$47,215.44	\$1,729,217.78
07/01/2031	\$73,218.35	\$26,702.39	\$46,515.96	\$1,702,515.39
01/01/2032	\$73,218.35	\$27,420.69	\$45,797.66	\$1,675,094.70
07/01/2032	\$73,218.35	\$28,158.30	\$45,060.05	\$1,646,936.40
01/01/2033	\$73,218.35	\$28,915.76	\$44,302.59	\$1,618,020.64
07/01/2033	\$73,218.35	\$29,693.59	\$43,524.76	\$1,588,327.05
01/01/2034	\$73,218.35	\$30,492.35	\$42,726.00	\$1,557,834.70
07/01/2034	\$73,218.35	\$31,312.60	\$41,905.75	\$1,526,522.10
01/01/2035	\$73,218.35	\$32,154.91	\$41,063.44	\$1,494,367.19
07/01/2035	\$73,218.35	\$33,019.87	\$40,198.48	\$1,461,347.32
01/01/2036	\$73,218.35	\$33,908.11	\$39,310.24	\$1,427,439.21
07/01/2036	\$73,218.35	\$34,820.24	\$38,398.11	\$1,392,618.97
01/01/2037	\$73,218.35	\$35,756.90	\$37,461.45	\$1,356,862.07
07/01/2037	\$73,218.35	\$36,718.76	\$36,499.59	\$1,320,143.31

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Payment Date	Total Payment	Principal Amount	Interest Amount	Principal Balance
01/01/2038	\$73,218.35	\$37,706.49	\$35,511.86	\$1,282,436.82
07/01/2038	\$73,218.35	\$38,720.80	\$34,497.55	\$1,243,716.02
01/01/2039	\$73,218.35	\$39,762.39	\$33,455.96	\$1,203,953.63
07/01/2039	\$73,218.35	\$40,832.00	\$32,386.35	\$1,163,121.63
01/01/2040	\$73,218.35	\$41,930.38	\$31,287.97	\$1,121,191.25
07/01/2040	\$73,218.35	\$43,058.31	\$30,160.04	\$1,078,132.94
01/01/2041	\$73,218.35	\$44,216.57	\$29,001.78	\$1,033,916.37
07/01/2041	\$73,218.35	\$45,406.00	\$27,812.35	\$988,510.37
01/01/2042	\$73,218.35	\$46,627.42	\$26,590.93	\$941,882.95
07/01/2042	\$73,218.35	\$47,881.70	\$25,336.65	\$894,001.25
01/01/2043	\$73,218.35	\$49,169.72	\$24,048.63	\$844,831.53
07/01/2043	\$73,218.35	\$50,492.38	\$22,725.97	\$794,339.15
01/01/2044	\$73,218.35	\$51,850.63	\$21,367.72	\$742,488.52
07/01/2044	\$73,218.35	\$53,245.41	\$19,972.94	\$689,243.11
01/01/2045	\$73,218.35	\$54,677.71	\$18,540.64	\$634,565.40
07/01/2045	\$73,218.35	\$56,148.54	\$17,069.81	\$578,416.86
01/01/2046	\$73,218.35	\$57,658.94	\$15,559.41	\$520,757.92
07/01/2046	\$73,218.35	\$59,209.96	\$14,008.39	\$461,547.96
01/01/2047	\$73,218.35	\$60,802.71	\$12,415.64	\$400,745.25
07/01/2047	\$73,218.35	\$62,438.30	\$10,780.05	\$338,306.95
01/01/2048	\$73,218.35	\$64,117.89	\$9,100.46	\$274,189.06
07/01/2048	\$73,218.35	\$65,842.66	\$7,375.69	\$208,346.40
01/01/2049	\$73,218.35	\$67,613.83	\$5,604.52	\$140,732.57
07/01/2049	\$73,218.35	\$69,432.64	\$3,785.71	\$71,299.93
01/01/2050	\$73,217.90	\$71,299.93	\$1,917.97	\$0.00
	\$3,660,917.05	\$2,000,000.00	\$1,660,917.05	

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6

Date: March 25, 2024
To: TRI Council
From: Amy Tilley, Waste Management Administrator
Subject: **Blue Box Transition – Opting Out of Providing Service**

Recommendations

That the TRI Council review the options listed in this report to provide direction to the Waste Management Administrator as to whether or not the three municipalities, continue to provide blue box services to the residents and businesses within the TRI Communal boundaries.

Purpose

The purpose of this report is to provide a brief background on the transition of the Blue Box Program to full producer responsibility and to seek TRI Councils direction for staff.

Background

At the February TRI Council meeting, the blue box transition was discussed and estimates were provided to review the impact on the TRI R Waste Budget 2025. The Township of Armour has now received an offer of compensation that is a lot lower than anticipated.

The low, almost insulting, offer of compensation for service is due to misreported information in the 2020 Datacall, which provided funding allotment under the provincially run blue box program. Although a request was made to amend the information in the Datacall, Resource Productivity and Recovery Authority (RPRA) did not feel it was necessary at the time. This misreported information was discussed with the Circular Materials Representatives; however, the new regulation is their standard and policy and the data was used as prescribed.

Analysis of the Blue Box Service Options

CM has provided an opportunity to decide whether to:

- Option 1) opt-in and sign the Depot Operations Agreement to operate the depot blue box program as a contractor for CM for \$351/month less non-eligible material charge back
(total tonnes collected at the depot multiplied by 4.40% to yield total tonnes collected from non-eligible sources multiplied by \$200 (10 tonnes x 4.40% = 0.44 tonnes x \$200 = \$88)

- Option 2) opt-in and sign the Depot Collections Agreement to operate the depot blue box program as a contractor for CM for \$878/month less non-eligible material charge back less the cost to haul material to the receiving facility. (\$88 non-eligible charge back and \$951 to haul 10 tonnes to receiving facility)
- Option 3) opt-out and hand-over full operational and financial responsibility for the blue box program to CM. This means that residents will travel to another site to dispose of their blue box materials. The Circular Materials Depot would only accept residential blue box materials, meaning businesses, municipal offices and community centers, would need to find an alternative for blue box disposal. All other waste and diversion programs would continue.

Projected Budget attached to review the three options.

Staff reviewed CM's agreements that outline the obligations and terms that the TRI Communal Landfill & Recycling Center would have to meet as a contractor to CM.

- Financial implications of executing an Agreement with CM under option 1: Currently, operation of the blue box program results in a net cost of \$12,166 per month for the TRI Communal Blue Box Program. This includes staffing, equipment maintenance, supplies, hauling and processing.

The negotiated agreement with CM would provide funding for an estimated 3.5% of blue box program costs for eligible sources.

It is understood that if the TRI Communal Recycling Center opts-out CM may choose to operate the blue box depot at a different location which will not be as convenient for residents. However, there may be an opportunity to allow a CM contractor to access our depot location, but this would require negotiating a site access agreement or lease to allow a CM contractor to manage blue box services on site. This would present a lot of issues at the site considering the location of the compactor and Quonset. Our staff would not be involved with directing residents or operating the compactor. Circular Materials and Waste Connections are aware of the site setup as pictures were provided.

Non-Eligible Sources

The regulation states what entities must be serviced by producers during the transition period and post transition. These entities are referred to as eligible sources (e.g., residential homes, multi-residential buildings, elementary/secondary schools and some long-term care/retirement homes). Under the new Blue Box Regulation, CM has no legal obligation to collect blue box material from non-eligible sources during or after transition. As outlined in February 27, 2024 TRI Council Staff Report, non-eligible sources include industrial, commercial and institutional properties, community buildings or facilities (e.g., libraries, arenas), daycares, places of worship, short-term campgrounds/trailer parks and commercial farms (excluding residential homes), as well as our municipal offices.

If a depot only community opts out, CM will not allow non-eligible sources to access their designated depot so the three municipalities would have to arrange and pay for collection, hauling and processing services for non-eligible sources at alternative depot locations (e.g., municipal or private).

Conclusion

Assessing the financial implications is only one part of the picture. Are the Councils prepared for the backlash from residents and businesses? Are we prepared to defend the site staff when they begin policing the landfill and advising residents that the blue box material goes to another site?

The Circular Materials contract for service is a one (1) year term, January 1, 2025 to December 31, 2025. January 1, 2026 is post transition and plans are still being developed as to how compensation will be addressed. Opting-out now may leave us out of the plans for 2026.

As the Administrator, my first recommendation was to opt-out because the offer of compensation was so low; however, I do not believe the residents will notice the increase in the budget, but they will definitely notice the inconvenience caused by cutting costs and removing the blue box drop off from the site.

TRI R WASTE MANAGEMENT BUDGET

	Account #	Description	2023 ACTUAL	2024 BUDGET	2025 Option 1	2025 Option 2	2025 Option 3
	TRI R WASTE MANAGEMENT OPERATING REVENUE						
1	15-341-000	TRI R Landfill Sales	\$176,335	\$145,000	\$145,000	\$145,000	\$145,000
2	15-341-001	TRI R - Recycling Revenue - Equipment(2023 Filters)	\$560	\$560	\$560	\$560	\$560
3	15-342-000	TRI R Recycling Sales	\$11,108	\$15,000	\$0	\$0	\$0
4	15-344-000	TRI R Recycling Revenue - Blue Box Sales	\$33	\$150	\$150	\$150	\$0
5	15-540-000	TRI R 2025 Provincial funding ends - Ewaste only	\$70,970	\$63,000	\$2,500	\$2,500	\$2,500
6		TRI R 2025 Circular Materials Contract	\$0	\$0	\$4,412	\$10,536	\$0
7	TRI R WASTE MANAGEMENT TOTAL REVENUE		\$259,006	\$223,710	\$152,622	\$158,746	\$148,060
	TRI R WASTE MANAGEMENT OPERATING EXPENDITURES						
8	16-451-000	TRI R - Salaries & Benefits	\$331,833	\$314,231	\$314,231	\$314,231	\$314,231
9	16-451-001	TRI R - Landfill Training, Health & Safety	\$1,843	\$2,000	\$2,000	\$2,000	\$2,000
10	16-452-000	TRI R - Landfill - Supplies	\$738	\$2,000	\$2,000	\$2,000	\$2,000
11	16-454-000	TRI R - Skid & Packer Fuel	\$8,391	\$8,000	\$8,000	\$8,000	\$8,000
12	16-455-000	TRI R - Insurance	\$7,266	\$7,900	\$7,900	\$7,900	\$7,900
13	16-455-002	TRI R - Audit & Accountant Fees	\$4,500	\$4,700	\$4,700	\$4,700	\$4,700
14	16-456-000	TRI R - Landfill - Hazardous Waste Disposal	\$2,375	\$2,000	\$2,000	\$2,000	\$2,000
15	16-460-000	TRI R - Landfill - Dozer/Site Maintenance	\$113	\$2,000	\$2,000	\$2,000	\$2,000
16	16-460-005	TRI R - Landfill - Contracted Services	\$5,363	\$4,000	\$4,000	\$4,000	\$4,000
17	16-461-000	TRI R - Landfill - Office & Advertising	\$1,323	\$2,000	\$2,000	\$2,000	\$2,000
18	16-461-001	TRI R - Landfill Bank Charges	\$3,453	\$3,500	\$3,500	\$3,500	\$3,500
19	16-462-000	TRI R - Payment in Lieu of taxes	\$3,639	\$3,800	\$3,800	\$3,800	\$3,800
20	16-464-000	TRI R - Landfill - Monitoring	\$24,207	\$24,000	\$24,000	\$24,000	\$24,000
21	16-465-000	TRI R - Landfill - Equipment Maintenance	\$8,063	\$30,000	\$30,000	\$30,000	\$30,000
22	16-475-001	TRI R - Recycling Training, Health & Safety	\$2,768	\$2,500	\$2,500	\$2,500	\$0
23	16-476-000	TRI R - Recycling - Freight	\$15,636	\$15,000	\$0	\$23,100	\$0
24	16-476-005	TRI R - Recycling - Processing Fee	\$31,556	\$32,000	\$0	\$0	\$0
25	16-477-000	TRI R - Recycling - Equipment Maintenance	\$9,195	\$15,000	\$15,000	\$15,000	\$0
26	16-478-000	TRI R - Recycling - Building Maint.	\$90	\$1,000	\$1,000	\$1,000	\$0
28	16-480-000	TRI R - Recycling - Natural Gas	\$2,420	\$3,000	\$3,000	\$3,000	\$0
29	16-481-000	TRI R - Recycling - Hydro & Telephone	\$2,791	\$3,000	\$3,000	\$3,000	\$0
30	16-483-000	TRI R - Recycling - Supplies	\$1,847	\$2,000	\$2,000	\$2,000	\$0
31	16-484-000	TRI R - Recycling - Office & Advertising	\$3,400	\$2,500	\$2,500	\$2,500	\$0
32	16-486-000	TRI R - Recycling - Winter Maintenance	\$1,950	\$3,000	\$3,000	\$3,000	\$0
33	16-486-000	TRI R - Recycling - 2025 Non-eligible charge back	\$1,950	\$3,000	\$1,015	\$1,015	\$0
34	TRI R WASTE MANAGEMENT TOTAL OPERATING EXPENDITURES		\$476,710	\$492,131	\$443,146	\$466,246	\$410,131
35	TRI R WASTE MANAGEMENT NET OPERATING EXPENDITURES		\$217,704	\$268,421	\$290,524	\$307,500	\$262,071

TRI R WASTE MANAGEMENT BUDGET

	Account #	Description	2023 ACTUAL	2024 BUDGET	2025 Option 1	2025 Option 2	2025 Option 3
	TRI R WASTE MANAGEMENT CAPITAL REVENUE						
36	15-343-000	TRI R - Sale of Equipment - SOLD OLD COMPACTION BIN	\$1,200	\$0	\$0	\$0	\$0
37	15-649-001	TRI R - Food Cycler Sales	\$0	\$0	\$0	\$0	\$0
38	TRI R WASTE MANAGEMENT TOTAL CAPITAL REVENUE		\$1,200	\$0	\$0	\$0	\$0
	TRI R WASTE MANAGEMENT CAPITAL EXPENDITURES						
39	16-489-003	TRI R - Landfill - Mattress Shred & Disposal	\$0	\$15,000	\$15,000	\$15,000	\$15,000
40	16-489-004	TRI R - Recycling - Compaction bins	\$12,000	\$0	\$0	\$0	\$0
41	16-489-005	TRI R - Recycling Quonset Repair	\$0	\$15,000	\$15,000	\$15,000	\$15,000
42	16-489-006	TRI R - Landfill - Equipment Repairs	\$13,941	\$0	\$0	\$0	\$0
43	16-489-503	TRI R - Food Cycler (2022 Pilot) (2023 Filters)	\$490	\$0	\$0	\$0	\$0
44	TRI R WASTE MANAGEMENT TOTAL CAPITAL EXPENDITURES		\$26,431	\$30,000	\$30,000	\$30,000	\$30,000
45	TRI R WASTE MANAGEMENT NET CAPITAL EXPENDITURES		\$25,231	\$30,000	\$30,000	\$30,000	\$30,000
46	TRI R WASTE MANAGEMENT NET EXPENDITURES		\$242,935	\$298,421	\$320,524	\$337,500	\$292,071
47	TRI R WASTE MANAGEMENT CONTRIBUTIONS BY MUNICIPALITY		2023 budgeted 15% Plus % of Bags	2024 budgeted 15% Plus % of Bags	2024 budgeted 15% Plus % of Bags Draft	2024 budgeted 15% Plus % of Bags Draft	2024 budgeted 15% Plus % of Bags Draft
48	Armour	15% of Net Expenditures	\$36,440	\$44,763	\$48,079	\$50,625	\$43,811
49	2022 total bags 34,063 - 21,407 = 62.846% OF TOTAL BAGS		\$83,971	\$100,606	\$108,057	\$113,781	\$98,465
50	TOTAL CONTRIBUTION		\$120,411	\$145,369	\$156,136	\$164,406	\$142,276
51	Burks Falls	15% of Net Expenditures	\$36,440	\$44,763	\$48,079	\$50,625	\$43,811
52	2022 total bags 34,063 - 1,596 = 4.685% OF TOTAL BAGS		\$6,260	\$8,858	\$9,514	\$10,018	\$8,670
53	TOTAL CONTRIBUTION		\$42,700	\$53,621	\$57,593	\$60,643	\$52,480
54	Ryerson	15% of Net Expenditures	\$36,440	\$44,763	\$48,079	\$50,625	\$43,811
55	2022 total bags 34,063 - 11,060 = 32.469% OF TOTAL BAGS		\$43,383	\$54,667	\$58,716	\$61,826	\$53,504
56	TOTAL CONTRIBUTION		\$79,823	\$99,430	\$106,795	\$112,451	\$97,315
57	TOTAL OF ALL CONTRIBUTIONS		\$242,935	\$298,421	\$320,524	\$337,500	\$292,071
58	Final 2023 Garbage bag count for total contribution by municipality. 2023 total bags = 34,575 (Armour = 21,193 (61.296%) Burks Falls = 1,866 (5.397%) Ryerson = 11,516 (33.307%))						